

## AGENDA

**OHLONE COMMUNITY COLLEGE DISTRICT  
CITIZENS' BOND OVERSIGHT COMMITTEE  
DECEMBER 15, 2014  
6:00 – 7:30 PM**

**LOCATION:  
FREMONT CAMPUS, ROOM 7101  
43600 MISSION BOULEVARD  
FREMONT, CA 94539  
(510) 659-6000**

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**NOTICE** is hereby given that the Citizens' Bond Oversight Committee appointed by the Governing Board of the Ohlone Community College District will hold a regularly scheduled meeting on **Monday, December 15, 2014 at 6:00 P.M.**, at 43600 Mission Blvd., Fremont, CA 94539, Room 7101. The order of business for the meeting is as follows:

	<b>Topic</b>	<b>Presenter(s)</b>	<b>(I) Information (R) Review/Respond (A) Action</b>
1.	Approval of the Agenda	Chair	R/A
2.	Approval of the 09/15/14 Meeting Minutes	Chair	R/A
3.	Committee Members' Attendance Report	Chair	I
4.	Election of Chair and Vice Chair	Chair	I
5.	Recognition of Appointed/Reappointed Committee Members	Chair	I
6.	Communications from Committee Members	All	I
7.	Communications from Staff	Ron Little	I
8.	Communications from the Public	Open	I
9.	Review and Approval of the Annual Report 2013-14	Mike Chegini/Chair	A
10.	Review of the Annual Financial & Performance Audits	Christy White & Assoc.	A
11.	Measure G Financial Update/ Bond List Revision	Gilbane	R/A
12.	Measure G Project Update	Gilbane	I/R
13.	Confirmation of Upcoming Meetings	Chair	R/A
14.	Topics for Next Meeting	All	

**Upcoming Meetings:**

*Monday, March 16, 2015*

*Monday, June 15, 2015*

**OHLONE COMMUNITY COLLEGE DISTRICT  
CITIZENS' BOND OVERSIGHT COMMITTEE MEMBERS**

	<b>Name</b>	<b>Representing</b>	<b>Term</b>	<b>Expiration</b>	<b>Term Length</b>
1.	Dan Chang, Ph.D.	Senior Citizen Org.	1	March 2016	2 years
2.	Andrea Francis	At Large	3	Sept. 2016	2 years
3.	Brad Hatton	At Large	3	June 2016	2 years
4.	Luzviminda Macabitas	At Large	1	March 2016	2 years
5.	Frank Pirrone	Business Org.	3	June 2016	2 years
6.	Hector Rastrullo	At Large	2	Sept. 2015	2 years
7.	Rakesh Sharma	Foundation	2	April 2015	2 years
8.	KP Ghoman	ASOC (Student)	1	Nov 2016	2 years
9.	Dennis Wolfe	Taxpayers Assoc.	3	June 2016	2 years

**MINUTES**

**OHLONE COMMUNITY COLLEGE DISTRICT  
CITIZENS' BOND OVERSIGHT COMMITTEE MEETING  
SEPTEMBER 15, 2014**

**LOCATION:  
FREMONT CAMPUS,  
ROOM 7101  
43600 MISSION BOULEVARD  
FREMONT, CA 94539  
(510) 659-6000**

**CITIZENS' BOND OVERSIGHT COMMITTEE, MEMBERS PRESENT**

Dr. Dan Chang	Representative, Senior Citizen Organization
Andrea Francis	Representative, At Large
Brad Hatton	Representative, At Large
Luzviminda Macabitas	Representative, At Large
Frank Pirrone	Representative, Business Organization
Hector Rastrullo	Representative, At Large
Rakesh Sharma	Representative, Foundation

**CITIZENS' BOND OVERSIGHT COMMITTEE, MEMBERS ABSENT**

VACANT	Representative, Associated Students of Ohlone College
Dennis Wolfe	Representative, Tax Payers Association

**OHLONE COMMUNITY COLLEGE DISTRICT, STAFF PRESENT**

Patrice Birkedhal	Public Information Officer; Director, College Advancement
Arti Damani	Bond Accountant
Ron Little	Vice President, Administrative Services
April Merritt	Confidential Assistant to the V.P., Administrative Services
Thomas Moore	Director of Facilities and Modernization
Farhad Sabit	Director Business Services
Elaine Trujillo	Bond Purchasing Agent

**GUESTS**

Heidi Birch	Gilbane/EIS, Measure G Bond Program Manager
Mike Chegini	Gilbane/EIS, Communications Manager
K.P. Ghoman	Student
Nic Heuer	Stradling, Yocca, Carlson & Rauth, P. C.
Ann Kennedy	Gilbane/EIS, Measure G Bond Financial Manager

**CALL TO ORDER**

The Citizens' Bond Oversight Committee (CBOC) meeting was called to order by Committee Chair, Andrea Francis, at 6:00 PM. Roll call indicated all CBOC Committee members present, except Dennis Wolfe, who was absent.

## **I. APPROVAL OF AGENDA**

Committee member, Brad Hatton, made a motion to approve the agenda as presented. The motion was seconded by Committee member, Rakesh Sharma. The motion was unanimously carried by all Committee members present.

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## **II. APPROVAL OF MINUTES**

Committee member, Rakesh Sharma made a motion to approve the minutes from the previous meeting on June 16, 2014. The motion was seconded by Committee member, Frank Pirrone. The motion was unanimously carried by all Committee members present.

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## **III. COMMITTEE MEMBERS' ATTENDANCE REPORT**

Ron Little presented the attendance report to the Committee. No concerns were expressed by the Committee.

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## **IV. RECOGNITION OF REAPPOINTED COMMITTEE MEMBERS**

Andrea Francis recognized Brad Hatton, Frank Pirrone and Dennis Wolfe on their reappointments. All three members' terms will end in June 2016.

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## **V. COMMUNICATIONS FROM COMMITTEE MEMBERS**

Rakesh Sharma thanked the Committee for all of their hard work.

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## **VI. COMMUNICATIONS FROM STAFF**

Ron Little presented the August 2014 issue of the Measure G Newsletter to the Committee. Ron recognized Heidi Birch of Gilbane for creating another successful newsletter. Ron highlighted several articles in the newsletter, including the Newark Modulares, the Newark overflow parking and the Smith Center fire alarm installation.

Ron shared move updates, including the VPAS move to Building 20, the CNET move to Newark, the Flea Market move to Building 18 and the Gallaudet move to Building 6. Ron also stated the bus stop will be relocated to Pine Street for the Fall Semester.

*Rakesh Sharma: Will the olive trees be relocated?*



*Thomas Moore: Olive trees will be pruned. We have no plans at this time to relocate or remove olive trees.*

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## **VII. COMMUNICATIONS FROM THE PUBLIC**

No items were presented to the Committee.

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## **VIII. BYLAW REVIEW AND TRAINING**

Ann Kennedy introduced Nic Heuer of Stradling, Yocca, Carlson & Rauth, P. C. to the Committee. Nic presented an overview of the bylaws governing the Committee, including recent updates. Nic noted how the Brown Act and Ed Code impact the Committee. The Brown Act mandates that information be available for public view in a timely manner. The Bylaws are governed by the Ed Code.

*Dr. Dan Chang: What is the point of the Committee? What is our purpose?*

*Andrea Francis: Our job is accountability, credibility and oversight. Our job is to ensure bond expenses are appropriate. We have a fiscal responsibility to the public. This is done very well at Ohlone...the Bond Team...the staff...the other agencies... They are all impressive.*

*Rakesh Sharma: Let us say that when you are doing your due diligence in reviewing expenses, you have a concern. You have the absolute right to bring that to the Committee.*

*Ann Kennedy: Yes. Nic, this Committee oversees A and G. A is closing. Is there anything you need to say to the Committee as they oversee the closure of Measure A?*

*Nic Heuer: No. Before you had two to oversee, and now you just have one bond program.*

*Ann Kennedy: Do the bylaws need to be amended?*

*Nic Heuer: The bylaws do not need to be amended.*

*Rakesh Sharma: Are members' terms related to measures?*

*Nic Heuer: Terms are not related to Measures.*

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## **IX. MEASURE G PROJECT UPDATE**

Thomas Moore provided an update on the Athletic Fields. CW Driver has been selected as the contractor for the Athletic Fields through a lease-leaseback procurement method.

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*Hector Rastrullo: Could you explain lease-leaseback?*

*Thomas Moore: It allows you to select a contractor based on a price component plus quality. We are looking for a balance between price and quality. At the end of the process, the selected contractor gives us a guaranteed maximum price. It is a fixed price.*

*Dr. Dan Chang: We lease the property?*

*Thomas Moore: We enter into a lease of the property to them. The 'leaseback' portion is the payments we make during and at the end of the construction.*

*Heidi Birch: The lease-leaseback contractor comes on early in the process. So you get their input plus the subcontractors' input.*

*Thomas Moore: That is very important. The contractor completes a review of the project to address issues ahead of time. The contractor has a long period of time to review everything so that we are confident that everything has been reviewed. CW Driver has completed 16 lease-leaseback projects, including two community colleges and five athletics fields. They are experienced on working on campuses so they know how to mitigate. And they have a database of about 300 subcontractors. Plus they are very well versed with DSA regulations.*

*Andrea Francis: What is the warranty period if it is all grass?*

*Thomas Moore: The problem was maintenance. It has to be replaced as well. There is a greater initial cost, but you have year round usage with synthetic turf.*

Thomas presented the updates on Buildings 5 and 9. It was suggested by a user group that Building 5 have better lighting and a larger student lounge area. The food service/cafeteria will be updated. The staircase will be reworked. There will be up to five main student areas.

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## **X. BOND SALE UPDATE**

Ron Little presented an update on the Bond Sale to the Committee. Ohlone Community College District received high credit ratings prior to the bond sale. The District's creditworthiness allowed for a 1.94 to 1 repayment ratio. The State mandates that repayment ratios stay at or below 4 to 1. Wells Fargo purchased \$45 million of the \$75 million bonds sold.

*Dr. Dan Chang: Are we not paying principal for the first 4 years?*

*Ron Little: We are paying some principal in order to receive a lower interest rate and to maintain the Measure G tax rate near the voter estimate of \$19.95 per \$100,000 of AV.*

## **XI. MEASURE G FINANCIAL UPDATE / BOND LIST REVISION**

Ann Kennedy presented an update on Measure G expenditures. The bond expenditures are at \$49 million. The bond is on track for the next two quarters. The previous quarter's activity was at \$8.67 million. The bond is entering a very active portion of the program.

The Bond List Revision list was presented to the Committee. The purpose of the revisions was to take the overhead and spread to all projects. The reason was to move the budget associated with the overhead that was allowed to be capitalized to those projects. The expenses were moved internally so that it matched.

*Hector Rastrullo: Was this supposed to be the end of the fiscal year? Is the transfer complete?*

*Ann Kennedy: Yes. But we have not completed the audit, so there could be adjustments.*

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## **XII. MEASURE A FINANCIAL UPDATE/BOND CLOSURE REVIEW**

Ron stated to the Committee that Measure A has been closed. Approximately \$450,000 was transferred to Fund 41. The excess was due to settlement funds received from litigation proceedings. Ron thanked the Committee for their hard work in overseeing Measure A.

## **XIII. REQUEST FOR VOLUNTEERS: ANNUAL REPORT WORKING GROUP**

Mike Chegini discussed the need for a working group to complete the annual report. Frank Pirrone and Andrea Francis agreed to join the Annual Report Working Group. The group will complete their work via email.

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## **XIV. CONFIRMATIONS OF UPCOMING MEETINGS**

Dr. Dan Chang informed the Committee that he will be absent at the March meeting.

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## **XV. ADJOURNMENT**

The meeting was adjourned at 7:45 pm.

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**Ohlone Community College District  
Bond Oversight Committee  
Attendance Record**

**P = Present, A = Absent**

Name	Meeting Dates								
	10/01/12	01/14/13	06/17/13	09/16/13	01/13/14	03/17/14	06/16/14	09/15/14	12/15/14
<b>Dr. Dan Chang</b>						P	P	P	
<b>Andrea Francis</b>	P	P	P	P	P	P	A	P	
<b>K.P. Ghoman</b>									
<b>Brad Hatton</b>	P	P	P	P	P	P	P	P	
<b>Luz Macabitas</b>						P	P	P	
<b>Frank Pirrone</b>	P	P	P	P	P	P	P	P	
<b>Hector Rastrullo</b>	P	P	A	P	P	P	P	P	
<b>Rakesh Sharma</b>	P	P	P	P	P	P	P	P	
<b>Dennis Wolfe</b>	P	P	A	A	A	A	P	A	

**Agenda Item #9-** Review and Approval of the Annual Report, Fiscal Year 2013-14

To view the web-based version of the 2013-2014 Annual Report please use the link below:

<http://ohlonebond.com/AR1314/>

**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY  
COLLEGE DISTRICT**

**AUDIT REPORT**

**FOR THE FISCAL YEAR END  
JUNE 30, 2014**

**San Diego**

**Los Angeles**

**San Francisco  
Bay Area**

**christywhite**  
A PROFESSIONAL  
ACCOUNTANCY CORPORATION *associates*

**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT**

**Table of Contents**

**June 30, 2014**

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**FINANCIAL SECTION**

Introduction and Citizens' Oversight Committee Member Listing.....	1
Independent Auditors' Report.....	3
Balance Sheet.....	6
Statement of Revenues, Expenditures and Changes in Fund Balance .....	7
Notes to Financial Statements.....	8

**OTHER INDEPENDENT AUDITORS' REPORTS**

Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> .....	16
Independent Auditors' Report on Performance.....	18

**SCHEDULE OF FINDINGS AND RECOMMENDATIONS**

Schedule of Findings and Recommendations.....	23
Summary Schedule of Prior Year Audit Findings.....	24



**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Introduction and Citizens' Oversight Committee Member Listing  
June 30, 2014**

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Ohlone Community College District (the "District") was established on July 1, 1966, and is comprised of an area approximating 534 acres in Fremont and 80 acres in Newark. There was no change in the boundaries of the District during the current year.

In March 2002, the District's voters approved by more than the required 55% favorable vote, Measure A, authorizing the issuance and sale of General Obligation Bonds, not to exceed \$150,000,000. In November 2010, the District's voters approved by more than the required 55% favorable vote, Measure G, authorizing the issuance and sale of General Obligation Bonds, not to exceed \$349,000,000 to continue the goals of Measure G.

- In June 2002 and August 2005, the District issued General Obligation Bonds totaling \$150,000,000. These bonds were issued to finance the acquisition, construction and modernization of property and facilities. The Current Interest and Capital Appreciation Bonds interest and yield vary, ranging from 3.00% to 5.00% and are scheduled to mature through August 2012 and August 2030 for the 2002 and 2005 issuances, respectively.
- In August 2010, the District issued General Obligation Refunding Bonds totaling \$23,680,000. These bonds were issued to advance refund a portion of the District's outstanding Election of 2002 General Obligation Bonds, Series A, and to pay the costs of issuing the bonds. This refinancing saved District taxpayers approximately \$3.5 million. The bonds mature through August 2026 and bear interest at rates ranging from 2.00% to 4.50%.
- In October 2011, the District issued \$70,000,000 and \$10,000,000 in 2010 General Obligation Bonds, Series A and Series A-1, respectively. The Series A Bonds are being issued to finance the repair, upgrading, acquisition, construction and equipping of certain District property and facilities approved by the District's registered voters and to pay the cost of issuance associated with the Bonds. The Series A-1 Bonds are being issued to fund a technology endowment. Interest earnings from the endowment shall remain in the Building Fund and used for the purposes of that fund. The Series A and Series A-1 bonds will both mature through August 1, 2041 and have interest rates ranging between 2.00% and 5.25%.
- In August 2012, the District issued General Obligation Refunding Bonds totaling \$94,070,000. These bonds were issued to advance refund a portion of the District's outstanding Election of 2002 General Obligation Bonds, Series B, and to pay the costs of issuing the bonds. This refinancing saved District taxpayers approximately \$8.3 million. The bonds mature through August 2030 and bear interest at rates ranging from 1.50% to 5.00%.

Measures A and G are Proposition 39 Bonds. The passage of Proposition 39 in November 2000 amended the California Constitution to include accountability provisions. Specifically, the District must conduct an annual independent performance audit to ensure that funds have been expended only on the specific projects listed as well as an annual, independent financial audit of the proceeds from the sale of the bonds until all of the proceeds have been expended for facilities projects.



**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Introduction and Citizens' Oversight Committee Member Listing, continued  
June 30, 2014**

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Upon passage of Proposition 39, an accompanying piece of legislation, AB 1908 (Chapter 44, Statutes of 2000), was also enacted, which amended the Education Code to establish additional procedures which must be followed if a District seeks approval of a bond measure pursuant to the 55% majority authorized in Measures A and G including formation, composition and purpose of the Citizens' Oversight Committee, and authorization for injunctive relief against the improper expenditure of bond revenues.

The Citizens' Bond Oversight Committee had the following members as of June 30, 2014, all of whom were appointed by the District's Board of Education with two year terms of office:

<b>Name</b>	<b>Title</b>	<b>Representation</b>	<b>Education Code Section</b>
Andrea Francis	Chairperson	Community -at- Large	15282(a)
Rakesh Sharma	Vice Chair	Active in a Foundation	15282(a)(5)
Dr. Dan Chang	Member	Active in a Senior Citizens Organization	15282(a)(2)
Brad Hatton	Member	Community -at- Large	15282(a)
Luzviminda Macabitas	Member	Community -at- Large	15282(a)
Frank Pirrone	Member	Active in a Business Organization	15282(a)(1)
Hector Rastrullo	Member	Community -at- Large	15282(a)
Dennis Wolfe	Member	Active in a Taxpayers' Association	15282(a)(3)
Vacant	N/A	Represents ASOC	15282(a)(4)

Recruitment for a student representative to serve on the committee was in progress as of June 30, 2014. The District's Vice President of Administrative Services serves as staff liaison to the CBOC.



## INDEPENDENT AUDITORS' REPORT

Christy White, CPA

Michael Ash, CPA

Tanya M. Rogers, CPA, CFE

John Whitehouse, CPA

Heather Rubio

SAN DIEGO

LOS ANGELES

SAN FRANCISCO/BAY AREA

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*Licensed by the California  
State Board of Accountancy*

The Board of Trustees  
Ohlone Community College District  
Fremont, California

### Report on the Financial Statements

We have audited the accompanying financial statements of the Measure A and G Proposition 39 Bond Building Fund of Ohlone Community College District (the "Measure A and G Proposition 39 Bond Building Fund") as of and for the year ended June 30, 2014 and the related notes to the financial statements, which collectively comprise the Measure A and G Proposition 39 Bond Building Fund's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.



An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

As discussed in Note 1A, the financial statements present only the individual Proposition 39 Bond Building Fund, consisting of the net construction proceeds of the Measure A and G general obligation bonds as issued by the District, through the County of Alameda, and are not intended to present fairly the financial position of the District in conformity with generally accepted accounting principles.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Measure A and G Proposition 39 Bond Building Fund of Ohlone Community College District as of June 30, 2014 and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

#### *Supplementary Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Measure A and G Proposition 39 Bond Building Fund's basic financial statements. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The supplementary information listed in the table of contents is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 31, 2014 on our consideration of the Measure A and G Proposition 39 Bond Building Fund's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Measure A and G Proposition 39 Bond Building Fund's internal control over financial reporting and compliance.

### **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of Proposition 39, as incorporated in California Constitution Article 13A, we have also issued our performance audit report dated December 3, 2014 on our consideration of the Measure A and G Proposition 39 Bond Building Fund's compliance with the requirements of Proposition 39. That report is an integral part of our audit of the Proposition 39 Bond Building Fund for the year ended June 30, 2014 and should be considered in assessing the results of our financial audit.

*Christy White Associates*

San Diego, California  
December 3, 2014

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## FINANCIAL SECTION

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**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Balance Sheet  
June 30, 2014**

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	MEASURE A	MEASURE G	TOTAL
<b>ASSETS</b>			
Cash in county treasury	\$ -	\$ 25,821,375	\$ 25,821,375
Investments	-	10,000,000	10,000,000
Accounts receivable	-	11,688	11,688
<b>Total Assets</b>	<b>\$ -</b>	<b>\$ 35,833,063</b>	<b>\$ 35,833,063</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>LIABILITIES</b>			
Accounts payable	\$ -	\$ 5,076,328	\$ 5,076,328
<b>Total Liabilities</b>	<b>-</b>	<b>5,076,328</b>	<b>5,076,328</b>
<b>FUND BALANCE</b>			
Restricted for capital projects	-	30,756,735	30,756,735
<b>Total Liabilities and Fund Balance</b>	<b>\$ -</b>	<b>\$ 35,833,063</b>	<b>\$ 35,833,063</b>

The accompanying notes to financial statements are an integral part of this statement.

**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Statement of Revenues, Expenditures and Changes in Fund Balance  
For the Fiscal Year Ended June 30, 2014**

	MEASURE A	MEASURE G	TOTAL
<b>REVENUES</b>			
Interest income	\$ 1,063	\$ 87,020	\$ 88,083
Other local revenue	634,000	-	634,000
<b>Total Revenues</b>	635,063	87,020	722,083
<b>EXPENDITURES</b>			
Capital outlay	-	10,545,941	10,545,941
Supplies and noncapitalized equipment	1,082	563,864	564,946
Other operating expenses	184,191	10,126,574	10,310,765
Classified salaries	-	245,196	245,196
Employee benefits	-	85,220	85,220
Other outgo	453,074	-	453,074
<b>Total Expenditures</b>	638,347	21,566,795	22,205,142
<b>OTHER FINANCING SOURCES AND USES</b>			
Interfund transfers in	-	1,003,714	1,003,714
<b>Total Other Financing Sources and Uses</b>	-	1,003,714	1,003,714
<b>Net Change in Fund Balance</b>	(3,284)	(20,476,061)	(20,479,345)
<b>Fund Balance, July 1, 2013</b>	3,284	51,232,796	51,236,080
<b>Fund Balance, June 30, 2014</b>	\$ -	\$ 30,756,735	\$ 30,756,735

The accompanying notes to financial statements are an integral part of this statement.



**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Notes to Financial Statements  
June 30, 2014**

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**NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES**

**A. Reporting Entity**

Ohlone Community College District (the "District") was established on July 1, 1966, and is comprised of an area approximating 534 acres in Fremont and 80 acres in Newark. There was no change in the boundaries of the District during the current year.

In March 2002, the District's voters approved by more than the required 55% favorable vote, Measure A, authorizing the issuance and sale of General Obligation Bonds, not to exceed \$150,000,000. In November 2010, the District's voters approved by more than the required 55% favorable vote, Measure G, authorizing the issuance and sale of General Obligation Bonds, not to exceed \$349,000,000 to continue the goals of Measure G.

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- In 2010, the District issued General Obligation Refunding Bonds totaling \$23,680,000. These bonds were issued to advance refund a portion of the District's outstanding Election of 2002 General Obligation Bonds, Series A, and to pay the costs of issuing the bonds. This refinancing saved District taxpayers approximately \$3.5 million. The bonds mature through August 2026 and bear interest at rates ranging from 2.00% to 4.50%.
- In October 2011, the District issued \$70,000,000 and \$10,000,000 in 2010 General Obligation Bonds, Series A and Series A-1, respectively. The Series A Bonds are being issued to finance the repair, upgrading, acquisition, construction and equipping of certain District property and facilities approved by the District's registered voters and to pay the cost of issuance associated with the Bonds. The Series A-1 Bonds are being issued to fund a technology endowment. Interest earnings from the endowment shall remain in the Building Fund and used for the purposes of that fund. The Series A and Series A-1 bonds will both mature through on August 1, 2041 and have an interest rates ranging between 2.00% and 5.25%.
- In August 2012, the District issued General Obligation Refunding Bonds totaling \$94,070,000. These bonds were issued to advance refund a portion of the District's outstanding Election of 2002 General Obligation Bonds, Series B, and to pay the costs of issuing the bonds. This refinancing saved District taxpayers approximately \$8.3 million. The bonds mature through August 2030 and bear interest at rates ranging from 1.50% to 5.00%.



**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Notes to Financial Statements, continued  
June 30, 2014**

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**NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES (continued)**

**A. Reporting Entity (continued)**

An oversight committee to the District's Governing Board and President, called the Citizens' Bond Oversight Committee (CBOC), was established pursuant to the requirements of state law and the provisions of the Measure A and G Bonds. The CBOC is required by state law to actively review and report on the proper expenditure of taxpayers' money for school construction. The CBOC provides oversight and advises the public whether the District is spending the Measure A and G bond funds for school capital improvements within the scope of projects outlined in the Measure A and G bond project list. In fulfilling its duties, the CBOC reviews, among other things, the District's annual performance and financial audits of Measure A and G activity.

The statements presented are for the individual Proposition 39 Bond Building Fund of the District, consisting of the net construction proceeds of the Measure A and G General Obligation Bonds as issued by the District, through the County of Alameda, and are not intended to be a complete presentation of the District's financial position or results of operations. There are no related parties or component units included in this financial statement presentation.

**B. Accounting Policies**

The accounting policies of the District conform to generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB) and the American Institute of Certified Public Accountants (AICPA).

**C. Basis of Accounting**

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of measurement made, regardless of the measurement focus applied.

The financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred.

**D. Encumbrances**

Encumbrance accounting is used in all budgeted funds to reserve portions of applicable appropriations for which commitments have been made. Encumbrances are recorded for purchase orders, contracts, and other commitments when they are written. Encumbrances are liquidated when the commitments are paid.

**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Notes to Financial Statements, continued  
June 30, 2014**

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**NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES (continued)**

**E. Deposits and Investments**

In accordance with Education Code Sections 15357 and 41001, the District maintains a portion of its cash in the Alameda County Treasury. The County pools these funds with those of other districts in the County and invests the cash. These pooled funds are carried at cost, which approximates market value. Interest earned is deposited quarterly into participating funds. Any investment losses are proportionately shared by all funds in the pool.

**F. Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**G. Budgets and Budgetary Accounting**

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all government funds. By state law, the District's Governing Board must adopt a budget no later than July 1. A public hearing must be conducted to receive comments prior to adoption. The District's Governing Board satisfied these requirements.

These budgets are revised by the District's Governing Board during the year to give consideration to unanticipated income and expenditures. Formal budgetary integration was employed as a management control device during the year for all budgeted funds. The District employs budget control by minor object and by individual appropriation accounts. Expenditures cannot legally exceed appropriations by major object account.

**H. Fund Balance**

Under GASB Statement No. 54, fund balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The fund balances of the Measure A and G Bonds are considered restricted.

The restricted fund balance classification reflects amounts subject to externally imposed and legally enforceable constraints. Such constraints may be imposed by creditors, grantors, contributors, or laws or regulations of other governments, or may be imposed by law through constitutional provisions or enabling legislation.



**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Notes to Financial Statements, continued  
June 30, 2014**

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**NOTE 2 – CASH AND INVESTMENTS**

**Policies and Practices**

The District is authorized under California Government Code to make direct investments in local agency bonds, notes, or warrants within the state; U.S. Treasury instruments; registered state warrants or treasury notes; securities of the U.S. Government, or its agencies; bankers acceptances; commercial paper; certificates of deposit placed with commercial banks and/or savings and loan companies; repurchase or reverse repurchase agreements; medium term corporate notes; shares of beneficial interest issued by diversified management companies, certificates of participation, obligations with first priority security; and collateralized mortgage obligations. Investments of debt proceeds held by trustees are governed by the provisions of debt agreements rather than the general provisions of the California Government Code. These provisions allow for the acquisition of investment agreements with maturities up to 30 years.

*Cash in County Treasury* – The District is considered to be an involuntary participant in an external investment pool as the District is required to deposit all receipts and collections of monies with their County Treasurer (Education Code Section 41001). The fair value of the District's investment in the pool is reported in the accounting financial statements at amounts based upon the District's pro-rata share of the fair value provided by the County Treasurer for the entire portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by the County Treasurer, which is recorded on the amortized cost basis.

**General Authorizations**

Limitations as they relate to interest rate risk, credit risk, and concentration of credit risk are indicated in the schedule below:

Authorized Investment Type	Maximum Remaining Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
Local Agency bonds, Notes, Warrants	5 years	None	None
Registered State Bonds, Notes, Warrants	5 years	None	None
U.S. Treasury Obligations	5 years	None	None
U.S. Agency Securities	5 years	None	None
Banker's Acceptance	180 days	40%	30%
Commercial Paper	270 days	40%	10%
Negotiable Certificates of Deposit	5 years	40%	None
Repurchase Agreements	1 year	None	None
Reverse Repurchase Agreements	92 days	20% of base	None
Medium-Term Corporate Notes	5 years	30%	None
Mutual Funds	N/A	20%	10%
Money Market Mutual Funds	N/A	20%	10%
Mortgage Pass-Through Securities	5 years	20%	None
County Pooled Investment Funds	N/A	None	None
Local Agency Investment Fund (LAIF)	N/A	None	None
Joint Powers Authority Pools	N/A	None	None

**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Notes to Financial Statements, continued  
June 30, 2014**

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**NOTE 2 – CASH AND INVESTMENTS (continued)**

**Authorized Under Debt Agreements**

Investments of debt proceeds held by bond trustees are governed by provisions of the debt agreements rather than the general provisions of the California Government Code. These provisions allow for the acquisition of investment agreements with maturities of up to 30 years.

**Summary of Cash and Investments**

Cash and investments as of June 30, 2014, consist of the following:

	MEASURE A	MEASURE G	TOTAL
Cash in county treasury, at cost	\$ -	\$ 25,821,375	\$ 25,821,375
Investments at cost	-	10,000,000	10,000,000
Total Cash and Investments	\$ -	\$ 35,821,375	\$ 35,821,375

**Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair market value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair market value to changes in market interest rates. The District manages its exposure to interest rate risk by primarily investing in the County Investment Pool and in other investment agreements.

**Specific Identification and Credit Risk**

Information about the sensitivity of the fair market values of the District's investments to market interest rate fluctuations is indicated by the following schedule that shows the distribution of the District's investment by maturity. Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The District's investment in the County pool is not required to be rated, nor has it been rated as of June 30, 2014. Presented below is the minimum rating required by the California Government Code, the District's investment policy, or debt agreements, and the actual rating as of the year-end for each investment type. Since all District investment holdings are governmental securities, per California Government Code there is no minimum legal rating.

Investment or Deposit Type	Fair Market Value	Days to Maturity	Legal Rating	Rating 6/30/2013
Municipal Bonds	\$ 10,519,311	N/A	Not Applicable	At Least A
Alameda County Investment Pool	25,833,175	525	Not Applicable	AA+
	<u>\$ 36,352,486</u>			

**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Notes to Financial Statements, continued  
June 30, 2014**

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**NOTE 2 – CASH AND INVESTMENTS (continued)**

**Credit Risk**

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Investments within the Alameda County Investment Pool are rated at least A by Moody's Investors Service.

**Concentration of Credit Risk**

The investment policy of the District contains no limitations on the amount that can be invested in any one issuer beyond the amount stipulated by the California Government Code. District investments that are greater than 5 percent of total investments are in either an external investment pool or mutual funds and are therefore exempt.

**NOTE 3 – ACCOUNTS RECEIVABLE**

Accounts receivable amounting to \$11,688 for Measures G as of June 30, 2014 consists of interest earned on investments.

**NOTE 4 – CONSTRUCTION COMMITMENTS**

Construction commitments as of June 30, 2014 for Measures G consist of \$48,881,283.

**NOTE 5 – SUBSEQUENT EVENTS**

In August 2014, the District issued General Obligation Bonds totaling \$74,995,430.35. These bonds were issued to finance the acquisition, construction and modernization of property and facilities. The Current Interest and Capital Appreciation Bonds interest and yield vary, ranging from 1.00% to 4.910% and are scheduled to mature through August 2039.



**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Notes to Financial Statements, continued  
June 30, 2014**

**NOTE 6 – MEASURES A AND G GENERAL OBLIGATION BONDS**

As of June 30, 2014, the principal balance outstanding on the District's Measure A and G General Obligation Bonds is indicated as follows:

	Issue Date	Maturity Date	Interest Rate	Original Issue	Bonds Outstanding, July 1, 2013	Redeemed	Bonds Outstanding, June 30, 2014	Due in one Year
Measure A	8/3/2005	8/1/2030	3.00-5.00%	\$ 110,000,000	\$ 10,665,000	\$ 985,497	\$ 9,679,503	\$ 1,289,814
	8/19/2010	8/1/2026	2.00-4.50%	23,680,000	22,020,000	1,395,000	20,625,000	1,375,000
	8/28/2012	8/1/2030	1.50-5.00%	94,070,000	94,070,000	1,140,000	92,930,000	100,000
				227,750,000	126,755,000	3,520,497	123,234,503	2,764,814
Measure G	10/5/2011	8/1/2041	2.00-5.25%	70,000,000	64,815,000	3,385,000	61,430,000	-
	10/5/2011	8/1/2026	2.00-5.00%	10,000,000	8,000,000	2,000,000	6,000,000	-
				80,000,000	72,815,000	5,385,000	67,430,000	-
Totals				\$ 307,750,000	\$ 199,570,000	\$ 8,905,497	\$ 190,664,503	\$ 2,764,814

In June 2002 and August 2005, the District issued General Obligation Bonds totaling \$150,000,000. These bonds were issued to finance the acquisition, construction and modernization of property and facilities. The Current Interest and Capital Appreciation Bonds interest and yield vary, ranging from 3.00% to 5.00% and are scheduled to mature through August 2012 and August 2030 for the 2002 and 2005 issuances, respectively.

In August 2010, the District issued General Obligation Refunding Bonds totaling \$23,680,000. These bonds were issued to advance refund a portion of the District's outstanding Election of 2002 General Obligation Bonds, Series A, and to pay the costs of issuing the bonds. This refinancing saved District taxpayers approximately \$3.5 million. The bonds mature through August 2026 and bear interest at rates ranging from 2.00% to 4.50%.

In October 2011, the District issued \$70,000,000 and \$10,000,000 in 2010 General Obligation Bonds, Series A and Series A-1, respectively. The Series A Bonds are being issued to finance the repair, upgrading, acquisition, construction and equipping of certain District property and facilities approved by the District's registered voters and to pay the cost of issuance associated with the Bonds. The Series A-1 Bonds are being issued to fund a technology endowment. Interest earnings from the endowment shall remain in the Building Fund and used for the purposes of that fund. The Series A and Series A-1 bonds will mature through August 2041 and have an interest rates ranging between 2.00% and 5.25%.

**PROPOSITION 39 BOND BUILDING FUND**  
**OHLONE COMMUNITY COLLEGE DISTRICT**  
**Notes to Financial Statements, continued**  
**June 30, 2014**

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**NOTE 6 – MEASURES A AND G GENERAL OBLIGATION BONDS (continued)**

In August 2012, the District issued General Obligation Refunding Bonds totaling \$94,070,000. These bonds were issued to advance refund a portion of the District's outstanding Election of 2002 General Obligation Bonds, Series B, and to pay the costs of issuing the bonds. This refinancing saved District taxpayers approximately \$8.3 million. The bonds mature through August 2030 and bear interest at rates ranging from 1.50% to 5.00%.

The annual requirements to amortize all Measure A and G General Obligation Bond's payable outstanding as of June 30, 2014, are as follows:

Year Ending June 30,	Principal	Interest	Total
2015	\$ 2,764,814	\$ 8,876,349	\$ 11,641,163
2016	2,838,263	8,959,250	11,797,513
2017	3,023,457	9,146,806	12,170,263
2018	3,156,993	9,341,970	12,498,963
2019	3,383,007	9,553,680	12,936,687
2020-2024	31,882,970	39,512,343	71,395,313
2025-2029	58,110,000	27,236,312	85,346,312
2030-2034	41,665,000	14,110,025	55,775,025
2035-2039	23,565,000	8,492,062	32,057,062
2040-2042	20,275,000	1,659,131	21,934,131
Totals	\$ 190,664,503	\$ 136,887,928	\$ 327,552,431

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## **OTHER INDEPENDENT AUDITORS' REPORTS**

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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT  
AUDITING STANDARDS**

Independent Auditors'

Governing Board Members and  
Measures A and G Citizens' Oversight Committee  
Ohlone Community College District  
Fremont, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Measure A and G of Proposition 39 Bond Building Fund, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the Measure A and G of Proposition 39 Bond Building Fund's basic financial statements, and have issued our report thereon dated December 3, 2014.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Measure A and G of Proposition 39 Bond Building Fund's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Measure A and G of Proposition 39 Bond Building Fund's internal control. Accordingly, we do not express an opinion on the effectiveness of the Measure A and G of Proposition 39 Bond Building Fund's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Christy White, CPA

Michael Ash, CPA

Tanya M. Rogers, CPA, CFE

John Whitehouse, CPA

Heather Rubio

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Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Measure A and G of Proposition 39 Bond Building Fund's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Christy White Associates*

San Diego, California  
December 3, 2014



## INDEPENDENT AUDITORS' REPORT ON PERFORMANCE

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Michael Ash, CPA

Tanya M. Rogers, CPA, CFE

John Whitehouse, CPA

Heather Rubio

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Governing Board Members and  
Measures A and G Citizens' Oversight Committee  
Ohlone Community College District  
Fremont, California

### Report on the Financial Statements

We have audited the accompanying financial statements of the Measure A and G of Proposition 39 Bond Building Fund, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the Measure A and G of Proposition 39 Bond Building Fund's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

In connection with our audit, we also performed an audit for compliance as required in the performance requirements for the Measure A and G of General Obligation Bonds for the Year Ended June 30, 2014. The objective of the examination of compliance applicable to the District is to determine with reasonable assurance that:

- The proceeds of the sale of the Measure A and G of Bonds were only used for the purposes set forth in the Measure A and G ballot language and not for any other purpose, such as teacher and administrative salaries.

In performing our audit of compliance, we performed procedures including but not limited to those listed as follows:

<b>Internal Control Evaluation</b>
------------------------------------

**Procedures Performed:**

Inquiries were made of management regarding internal controls to:

- Prevent fraud or waste regarding Measure A and G projects, including budgetary controls
- Ensure adequate separation of duties exists in the fiscal services department for Measure A and G funds
- Prevent material misstatements in the financial statements
- Ensure expenditures are allocated to the proper fund(s)
- To follow applicable regulations, including regulations related to bidding and contract management

We then performed substantive tests of financial statement balances to determine whether the controls designed by management were operating effectively, and to provide reasonable assurance that the fiscal year 2013-14 financial statement balances for the Proposition 39 Bond Building Fund are not materially misstated.

**Results of Procedures Performed:**

The result of our audit tests show that internal control procedures appear to be working to meet the financial and compliance objectives required by generally accepted accounting standards and applicable laws and regulations. An unmodified opinion was expressed on the financial statements.

<b>Facilities Site Walk</b>
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**Procedures Performed:**

We performed a site walk to verify that Measure G funds expended for the fiscal year ended June 30, 2014 were for valid facilities acquisition and construction purposes. CWA toured multiple District construction sites including the South Parking Structure and the Interim Student Classroom project, where construction work had commenced. We did not perform a site walk for Measure A funds because the remaining funds were expended to close out existing projects.

**Results of Procedures Performed:**

Results of the site walks indicate that the major 2013-14 Measure G planning and construction projects at Ohlone College were successfully completed and advanced into 2014-15 expenditure/construction phases where applicable.

<b>Test of Expenditures</b>
-----------------------------

**Procedures Performed:**

We tested approximately \$108,272 (58%) of the 2013-14 Measure A close out expenditures and approximately \$5.22 million (25%) of the 2013-14 Measure G expenditures for validity, allowability and accuracy. Expenditures sampled in our test included payments made to contractors, consultants and other vendors.

**Results of Procedures Performed:**

We found the expenditures and transfers tested to be in compliance with the terms of the Measure A and G ballot measures, Facilities Plan, and applicable state laws and regulations without exception.

<b>Test of Contracts and Bid Procedures</b>
---

**Procedures Performed:**

For the fiscal year ended June 30, 2014, we performed testing of four contracts to determine compliance with District policy and Public Contract Code provisions related to contracting and bidding:

**Informal Bids**

- Project: South Parking Lot Structure Design and Build  
Vendor: Overaa & Co.  
Original Contract Award Amount: \$21,855,300
- Project: Parking Lot D & E Infill Paving Project  
Vendor: Duran & Venables, Inc.  
Original Contract Award Amount: \$158,000
- Project: Coil Repair and Energy Efficiency Project Phase 1  
Vendor: Gilbane Building Company  
Original Contract Award Amount: \$161,388
- Project: Gymnasium Light Ceiling Retrofit  
Vendor: Elco Electric, Inc.  
Original Contract Award Amount: \$115,000
- Project: Temporary Parking Lot C  
Vendor: R & M Paving Contractors, Inc.  
Original Contract Award Amount: \$46,900
- Project: Data Center Relocation Project  
Vendor: Omni Construction  
Original Contract Award Amount: \$768,000

**Results of Procedures Performed:**

We found that the contracts tested above for bidding procedures followed proper bidding procedures and were awarded in all cases to the lowest responsible bidder.

In addition, we noted that the District has been providing the Governing Board with a listing of change orders to contract that relate to Measure A and G projects in the fiscal year 2013-14 and that no Measure A and G projects have a cumulative change order rate in excess of 10% of contract value.

<b>Test of Contracts and Bid Procedures (continued)</b>
---

Our audit of compliance was made for the purposes set forth in the second and third paragraphs of this report would not necessarily disclose all instances of noncompliance.

In our opinion, the District complied, in all material respects, with the compliance requirements for the Measures A and G General Obligation Bonds for the fiscal year ended June 30, 2014, as listed and tested above.

This report is intended solely for the information and use of the Measures A and G Citizens' Bond Oversight Committee, the District's Governing Board, management, and the taxpayers of Ohlone Community College District and is not intended to be and should not be used by anyone other than these specified parties.

*Christy White Associates*

San Diego, California  
December 3, 2014

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## **SCHEDULE OF FINDINGS AND RECOMMENDATIONS**

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**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Schedule of Findings and Recommendations  
For the Fiscal Year Ended June 30, 2014**

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*There were no findings or recommendations for the year ended June 30, 2014*

**PROPOSITION 39 BOND BUILDING FUND  
OHLONE COMMUNITY COLLEGE DISTRICT  
Summary Schedule of Prior Year Audit Findings  
For the Fiscal Year Ended June 30, 2014**

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**FINDING #2013-1: INFORMAL BIDDING PROCEDURES**

**Criteria:** The California Uniform Public Construction Cost Accounting Act (Public Contract Code Section 22000) requires that the District submit a written notice to all construction trade journals designated for that Agency, inviting all licensed contractors to submit the name of their firm to the Agency for inclusion on the Agency's list of qualified bidders (i.e. the informal bidding list) for the following calendar year.

**Condition:** During our testing of awards of contracts subject to the informal bid procedures in 2012-2013, we noted that the District could not provide verification that they submitted the trade journal advertisement to all four required trade journals as required by the California Uniform Public Construction Cost Accounting Act (CUPCCAA). This finding affected 3 (100%) informal bid contracts tested in 2012-2013.

**Cause:** The District did not maintain supporting documents to provide proof that the advertisement was submitted to the required trade journals.

**Effect:** Noncompliance with CUPCCAA.

**Questioned Costs:** None.

**Recommendation:** The District should ensure that all informal bid advertisements are properly submitted to the required trade journals in accordance with CUPCCAA. In addition, the District should maintain support such as fax confirmations or email confirmations that the advertisements were submitted.

**District Response:** While the District did advertise in required journals for individual projects, it did not meet the criteria for an annual advertisement to establish and maintain the annual list of prequalified contractors. The District has established an annual schedule to release an advertisement to all licensed contractors in the local trade journals to fully satisfy the CUPCCAA informal solicitations requirement. The District will secure proper documentation of the required trade journal advertisements going forward.

**Status:** Implemented

Reporting Period: 11/2/2010 to 9/30/2014

**Funding Sources (Budget):**

Bond Authorization:	\$349,000,000	99.77 %
Interest Earned:	\$0	0.00 %
Unallocated Interest Earned:	\$373,174	0.11 %
Endowment Interest Earned:	\$0	0.00 %
Unallocated Endowment Interest Earned:	\$439,803	0.13 %
<b>Total Bond:</b>	<b>\$349,812,977</b>	<b>100.00 %</b>
State:	\$0	0.00 %
Other:	\$0	0.00 %
<b>Total Proceeds:</b>	<b>\$349,812,977</b>	<b>100.00 %</b>

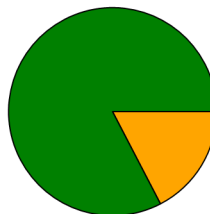
**Notes:**

Of the \$80 Million of Measure G Series A bond proceeds, \$10 Million has been placed in a Technology Endowment Fund to support future technology equipment purchases.

**Cost Status:**

	Total	Actual Expenses to Date			Remaining
Budget Group	Budget	Bond	State	Other	Balance
A&E, Oversight, DSA & Other	\$52,590,465	\$15,793,140	-	-	\$36,797,324
Construction & Contingency	\$256,202,163	\$36,677,669	-	-	\$219,524,494
Furniture & Equipment	\$20,947,249	\$4,059,704	-	-	\$16,887,545
Catastrophic Contingency	\$5,500,000	-	-	-	\$5,500,000
Overhead	\$13,760,123	\$4,268,001	-	-	\$9,492,122
Unallocated Interest Earned	\$812,977	-	-	-	\$812,977
<b>Totals</b>	<b>\$349,812,977</b>	<b>\$60,798,514</b>	<b>\$0</b>	<b>\$0</b>	<b>\$289,014,463</b>

Budget vs Expenses - Bond ONLY



■ Total Bond Expenses  
■ Remaining Bond Funding

**Legend:**

Bond and Bond Authorization = Measure G

Interest Earned = Interest earnings on standard bond series allocated to projects

Endowment Interest Earned = Interest earnings on endowment allocated to endowment projects

Unallocated Interest Earned = Interest earnings not yet allocated to specific projects

Unallocated Endowment Interest Earned = Interest earnings not yet allocated to specific endowment projects

Overhead = Management, assessment, legal and district staff costs that occur at the Program level for the benefit of the individual projects

State = State Capital Outlay and Scheduled Maintenance (only on Measure G projects)

Other = Funding sources other than State and Bond

Expenses represented in the "Actual Expenses to Date" columns include expenses paid and accrued through the reporting period end date

# CBOC Quarterly Summary Report Measure G

Reporting Period: 11/2/2010 to 9/30/2014

## Ohlone College

		Measure G	Bond Exp	Quarter	Budget
Project	Description	Budget	to Date	Bond Expense	Remaining
Board Approved					
6143	Small Capital Improvements	\$2,275,000	\$0	\$0	\$2,275,000
9112	Fixtures, Furniture, Equipment for Building 5, 9 & Athletic Fields	\$2,000,000	\$0	\$0	\$2,000,000
6131	Site Lighting Upgrades	\$1,675,000	\$0	\$0	\$1,675,000
9111	Instructional Technology (Computers, LCDS, Flat Screens, etc) - (PH 2)	\$1,560,000	\$0	\$0	\$1,560,000
9113	Instructional Technology (Computers, LCDS, Flat Screens, etc) - (PH 3)	\$1,560,000	\$0	\$0	\$1,560,000
9114	Fixtures, Furniture, Equipment for Hyman Hall	\$1,500,000	\$0	\$0	\$1,500,000
7103	Newark Soil Remediation	\$1,372,800	\$0	\$0	\$1,372,800
7104	Newark Maintenance/Warehouse Building	\$1,251,250	\$0	\$0	\$1,251,250
6139	Campus Entry Improvements	\$795,600	\$0	\$0	\$795,600
6137	Wetland Living/Learning Environment	\$466,440	\$0	\$0	\$466,440
6138	Campus Way-finding Signage	\$452,360	\$0	\$0	\$452,360
6132	Hazardous Material Abatement and Removal	\$411,840	\$0	\$0	\$411,840
Phase Total:		\$15,320,290	\$0	\$0	\$15,320,290
Planning					
9106	Fixtures, Furniture, Equipment (FFE) for the Academic Core Project	\$9,000,000	\$150,834	\$12,845	\$8,849,166
6114	Renovate Building 5	\$8,936,875	\$20,000	\$0	\$8,916,875
Phase Total:		\$17,936,875	\$170,834	\$12,845	\$17,766,041
Programming					
9999	Program Management, Planning and Support	\$15,305,591	\$1,640,856	\$226,375	\$13,664,735
Phase Total:		\$15,305,591	\$1,640,856	\$226,375	\$13,664,735
Design					
6105	Academic Core Buildings	\$134,274,036	\$13,159,714	\$3,653,222	\$121,114,321
9101	Renewable Energy Generation	\$31,921,501	\$19,006,360	\$59,922	\$12,915,142
6101	Athletic Fields	\$12,543,375	\$636,155	\$130,027	\$11,907,220
6109	Plaza & Landscape Improvements	\$7,662,815	\$268,454	\$0	\$7,394,361
6134	Site Security Systems	\$1,448,905	\$112,670	\$6,696	\$1,336,234
9115	Energy Efficiency Projects	\$1,027,162	\$16,549	\$2,193	\$1,010,613
Phase Total:		\$188,877,793	\$33,199,902	\$3,852,060	\$155,677,891
Construction					
6110	Parking Structures	\$36,959,591	\$7,213,292	\$3,180,002	\$29,746,299
6121	Renovate Building 9	\$15,370,663	\$63,016	\$1,908	\$15,307,647
6104	Site Utility Infrastructure Improvements	\$15,320,152	\$4,975,564	\$2,086,526	\$10,344,588
9107	Quick Fix: Imminent Failure	\$5,471,502	\$4,058,282	\$71,301	\$1,413,220
6142	Hyman Hall Renovations	\$5,274,460	\$1,186,083	\$573,252	\$4,088,377
6108	Parking, Road and Site Improvements	\$3,797,476	\$403,516	\$0	\$3,393,960
6102	Roof Repair/Replacement	\$3,378,062	\$47,747	\$23,488	\$3,330,316
9108	Quick Fix: Safety and Accessibility	\$2,271,894	\$1,909,574	\$383,651	\$362,320
9109	Quick Fix: Way-Finding and Landscape	\$1,059,568	\$127,929	\$13,209	\$931,639
7105	Newark Greenhouse Project	\$625,724	\$81,133	\$15,589	\$544,591
6133	Bird (Swallow) Environmental Alternatives	\$554,584	\$204,627	\$29,392	\$349,957
Phase Total:		\$90,083,677	\$20,270,764	\$6,378,318	\$69,812,913

### Legend:

\*\* "Start Date" = scheduled start date or first expenditure, whichever comes first  
\*\*\* "End Date" = when project is available for intended use

# CBOC Quarterly Summary Report Measure G

Reporting Period: 11/2/2010 to 9/30/2014

## Ohlone College

		Measure G	Bond Exp	Quarter	Budget
Project	Description	Budget	to Date	Bond Expense	Remaining
<b>Close Out</b>					
7102	Newark Additional Parking (300 spaces)	\$1,039,929	\$738,207	\$471,856	\$301,722
Phase Total:		\$1,039,929	\$738,207	\$471,856	\$301,722
<b>Procurement</b>					
9104	Information Technology Infrastructure Upgrades	\$2,275,000	\$2,226,037	\$0	\$48,963
9105	Instructional Technology (Computers, LCDS, Flat Screens, etc) - (PH 1)	\$1,560,000	\$1,483,650	\$8,569	\$76,350
Phase Total:		\$3,835,000	\$3,709,686	\$8,569	\$125,314
<b>Consolidated</b>					
6103	Field House	\$0	\$0	\$0	\$0
6106	Renovate Building 1	\$0	\$0	\$0	\$0
6107	New Parking Lot L	\$0	\$0	\$0	\$0
9103	Renewable Energy Generation (PH 2)	\$0	\$0	\$0	\$0
6111	Main Street Improvements - South Side	\$0	\$0	\$0	\$0
6112	Hillside Image and Accessibility Improvements (PH 1)	\$0	\$0	\$0	\$0
9102	Newark Renewable Energy Generation	\$0	\$0	\$0	\$0
7101	Newark Loop Roadway Improvements	\$0	\$0	\$0	\$0
6113	Hillside Image and Accessibility Improvements (PH 2)	\$0	\$0	\$0	\$0
6115	Relocate Soccer Field	\$0	\$0	\$0	\$0
6116	Multipurpose Soccer Practice Field	\$0	\$0	\$0	\$0
6117	Open Anza Pine Road at Hillside	\$0	\$0	\$0	\$0
6118	Construct North/South Road Behind Mission Boulevard Frontage Development	\$0	\$0	\$0	\$0
6119	Softball Field Improvements	\$0	\$0	\$0	\$0
6120	Field House	\$0	\$0	\$0	\$0
6122	Hillside Image and Accessibility Improvements (PH 3)	\$0	\$0	\$0	\$0
6123	New Building "E"	\$0	\$0	\$0	\$0
6124	Library Plaza Improvements - North Side	\$0	\$0	\$0	\$0
6125	North Parking Structure	\$0	\$0	\$0	\$0
6126	Building 3 and 4 Replacement	\$0	\$0	\$0	\$0
6127	Main Street Improvements - North Side	\$0	\$0	\$0	\$0
6128	Café/Event/Drop Off Structure	\$0	\$0	\$0	\$0
6129	Road Repair, Resurfacing and Replacement	\$0	\$0	\$0	\$0
6130	Roof Replacement Bldgs 12, 19, and 22	\$0	\$0	\$0	\$0
6135	Sidewalk, Ramp and Plaza Repairs/Replacement	\$0	\$0	\$0	\$0
6136	Enhance environment around the upper pond	\$0	\$0	\$0	\$0
6140	Campus-Wide Landscape Repairs and Upgrades, Tree Removal and Replacement, Erosion Control	\$0	\$0	\$0	\$0
6141	Bus Stop Concrete "Skid" Pads	\$0	\$0	\$0	\$0
9990	Contingency, Inflation, District Support and Project Management	\$0	\$0	\$0	\$0
9110	Program Mgmt, Planning and Support	\$0	\$0	\$0	\$0
Phase Total:		\$0	\$0	\$0	\$0
Ohlone College Totals:		\$332,399,155	\$59,730,249	\$10,950,023	\$272,668,906

### Legend:

\*\* "Start Date" = scheduled start date or first expenditure, whichever comes first  
 \*\*\* "End Date" = when project is available for intended use



# CBOC Quarterly Summary Report Measure G

Reporting Period: 11/2/2010 to 9/30/2014

## Ohlone College

		<u>Measure G</u>	<u>Bond Exp</u>	<u>Quarter</u>	<u>Budget</u>
<u>Project</u>	<u>Description</u>	<u>Budget</u>	<u>to Date</u>	<u>Bond Expense</u>	<u>Remaining</u>
Unallocated Interest Earned		\$812,977			\$812,977
<b>Measure G Project List Subtotal</b>		<b>\$333,212,132</b>	<b>\$59,730,249</b>	<b>\$10,950,023</b>	<b>\$273,481,883</b>
9600	Program Contingency	\$11,100,845	\$1,068,266	\$262,484	\$10,032,579
9500	Catastrophic Contingency	\$5,500,000	\$0	\$0	\$5,500,000
<b>Ohlone Contingency / (Forecasted Total Cost - Expenses to Date):</b>			<b>6.07 %</b>		
<b>Measure G Project List Total</b>		<b>\$349,812,977</b>	<b>\$60,798,514</b>	<b>\$11,212,508</b>	<b>\$289,014,463</b>

### Legend:

\*\* "Start Date" = scheduled start date or first expenditure, whichever comes first  
\*\*\* "End Date" = when project is available for intended use

OHLONE COMMUNITY COLLEGE DISTRICT

MEMORANDUM

TO: Board of Trustees  
FROM: Gari Browning  
DATE: October 8, 2014  
SUBJECT: Measure G Bond List Revision #7 (*BP 6340*)

---

This revision to the Measure G Project List is required to adhere to bond accounting standards.

Bond List Revision #7 provides for budget transfer *to* Project 9108 – Quick Fix: Safety & Accessibility, *from* Project 9109 – Quick Fix: Wayfinding & Landscaping, in the amount of \$650,000, in order to better align project funding with project scope requirements.

There is no net increase to the Quick Fix Projects budget.

RECOMMENDATION

The President/Superintendent recommends that the Board of Trustees approves the Measure G Bond List Revision #7.

# Bond List Revisions Approval Request

Ohlone Community College District

## Measure G Bond List Revision Request #7

October 8, 2014

Category/Project		Approved Budget	Proposed Budget	Proposed Revision	Reason
<b>Fremont Projects</b>					
6101	Athletic Fields	\$12,543,375	\$12,543,375		
6102	Roof Repair/Replacement	\$3,378,062	\$3,378,062		
6103	Field House	\$0	\$0		
6104	Site Utility Infrastructure Improvements	\$15,320,152	\$15,320,152		
6105	Academic Core Buildings	\$134,274,036	\$134,274,036		
6108	Parking, Road and Site Improvements	\$3,797,476	\$3,797,476		
6109	Plaza & Landscape Improvements	\$7,662,815	\$7,662,815		
6110	Parking Structures	\$36,959,591	\$36,959,591		
6114	Renovate Building 5	\$8,936,875	\$8,936,875		
6121	Renovate Building 9	\$15,370,663	\$15,370,663		
6123	New Building E	\$0	\$0		
6131	Site Lighting Upgrades	\$1,675,000	\$1,675,000		
6132	Hazardous Material Abatement and Removal	\$411,840	\$411,840		
6133	Bird (Swallow) Environmental Alternatives	\$554,584	\$554,584		

# Bond List Revisions Approval Request

Ohlone Community College District

## Measure G Bond List Revision Request #7

October 8, 2014

Category/Project		Approved Budget	Proposed Budget	Proposed Revision	Reason
<b>Fremont Projects</b>					
6134	Site Security Systems	\$1,448,905	\$1,448,905		
6137	Wetland Living/Learning Environment	\$466,440	\$466,440		
6138	Campus Way-finding Signage	\$452,360	\$452,360		
6139	Campus Entry Improvements	\$795,600	\$795,600		
6142	Hyman Hall Renovations	\$5,274,460	\$5,274,460		
6143	Small Capital Improvements	\$2,275,000	\$2,275,000		
<b>Newark Projects</b>					
7101	Newark Loop Roadway Improvements	\$0	\$0		
7102	Newark Additional Parking (300 spaces)	\$1,039,929	\$1,039,929		
7103	Newark Soil Remediation	\$1,372,800	\$1,372,800		
7104	Newark Maintenance/Warehouse Building	\$1,251,250	\$1,251,250		
7105	Newark Greenhouse Project	\$625,724	\$625,724		
<b>District-wide Projects</b>					
9101	Renewable Energy Generation	\$31,921,501	\$31,921,501		



# Bond List Revisions Approval Request

Ohlone Community College District

## Measure G Bond List Revision Request #7

October 8, 2014

Category/Project		Approved Budget	Proposed Budget	Proposed Revision	Reason
<b>District-wide Projects</b>					
9104	Information Technology Infrastructure Upgrades	\$2,275,000	\$2,275,000		
9105	Instructional Technology (Computers, LCDS, Flat Screens, etc) - (PH 1)	\$1,560,000	\$1,560,000		
9106	FFE for Academic Core Project	\$9,000,000	\$9,000,000		
9107	Quick Fix: Imminent Failure	\$5,471,502	\$5,471,502		
9108	Quick Fix: Safety and Accessibility	\$2,271,894	\$2,921,894	\$650,000	Budget transfer from Project 9109 – Quick Fix: Way-finding and Landscape – in the amount of \$650,000 in order to better align project funding with project scope requirements.
9109	Quick Fix: Way-finding and Landscape	\$1,059,568	\$409,568	(\$650,000)	Budget transfer to Project 9108 – Quick Fix: Safety and Accessibility – in the amount of \$650,000 in order to better align project funding with project scope requirements.
9111	Instructional Technology (Computers, LCDS, Flat Screens, etc) - (PH 2)	\$1,560,000	\$1,560,000		
9112	FFE for Building 5, 9 and Athletic Fields	\$2,000,000	\$2,000,000		
9113	Instructional Technology (Computers, LCDS, Flat Screens, etc) - (PH 3)	\$1,560,000	\$1,560,000		
9114	FFE for Hyman Hall	\$1,500,000	\$1,500,000		
9115	Energy Efficiency Projects	\$1,027,162	\$1,027,162		
9500	Catastrophic Contingency	\$5,500,000	\$5,500,000		
9600	Program Contingency	\$11,100,845	\$11,100,845		
9999	Program Mgmt, Planning and Support	\$15,305,591	\$15,305,591		

## Consolidated Projects



# Bond List Revisions Approval Request

Ohlone Community College District

## Measure G Bond List Revision Request #7

October 8, 2014

Category/Project		Approved Budget	Proposed Budget	Proposed Revision	Reason
<b>Consolidated Projects</b>					
6106	Renovate Building 1	\$0	\$0		
6107	New Parking Lot L	\$0	\$0		
6111	"Main Street" Improvements -- South Side	\$0	\$0		
6112	Hillside Image and Accessibility Improvements (PH 1)	\$0	\$0		
6113	Hillside Image and Accessibility Improvements (PH 2)	\$0	\$0		
6115	Relocate Soccer Field	\$0	\$0		
6116	Multipurpose Soccer Practice Field	\$0	\$0		
6117	Open Anza Pine Road at Hillside:	\$0	\$0		
6118	Construct North/South Road Behind Mission Boulevard Frontage Development	\$0	\$0		
6119	Softball Field Improvements	\$0	\$0		
6120	Soccer/Softball Field House	\$0	\$0		
6122	Hillside Image and Accessibility Improvements (PH 3)	\$0	\$0		
6124	"Library Plaza" Improvements -- North Side	\$0	\$0		
6125	North Parking Structure	\$0	\$0		
6126	Building 3 and 4 Replacement	\$0	\$0		

# Bond List Revisions Approval Request

Ohlone Community College District

## Measure G Bond List Revision Request #7

October 8, 2014

Category/Project		Approved Budget	Proposed Budget	Proposed Revision	Reason
<b>Consolidated Projects</b>					
6127	"Main Street" Improvements -- North Side	\$0	\$0		
6128	Café/Event/Drop Off Structure	\$0	\$0		
6129	Road Repair, Resurfacing and Replacement	\$0	\$0		
6130	Roof Replacement Bldgs 12, 19, and 22	\$0	\$0		
6135	Sidewalk, Ramp and Plaza Repairs/Replacement	\$0	\$0		
6136	Enhance environment around the upper pond	\$0	\$0		
6140	Campus-Wide Landscape Repairs and Upgrades, Tree Removal and Replacement, Erosion Control	\$0	\$0		
6141	Bus Stop Concrete "Skid" Pads	\$0	\$0		
9102	Newark Renewable Energy Generation	\$0	\$0		
9103	Renewable Energy Generation (PH 2)	\$0	\$0		
9110	Planning Assessments and Program Management	\$0	\$0		
CIDSPM	Contingency, Inflation, District Support & Project Mgmt	\$0	\$0		
<b>Totals:</b>		<b>\$349,000,000</b>	<b>\$349,000,000</b>	<b>\$0</b>	

## Summary of Current Changes

Ohlone Community College District

### Measure G Bond List Revision Request #7

October 8, 2014

Project#/Rev	Description
<b>9108</b>	<b>Quick Fix: Safety and Accessibility</b>

10/8/2014

#### Budget

**From:** \$2,271,894

**To:** \$2,921,894

**Reason:** Budget transfer from Project 9109 – Quick Fix: Way-finding and Landscape – in the amount of \$650,000 in order to better align project funding with project scope requirements.

<b>9109</b>	<b>Quick Fix: Way-finding and Landscape</b>
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10/8/2014

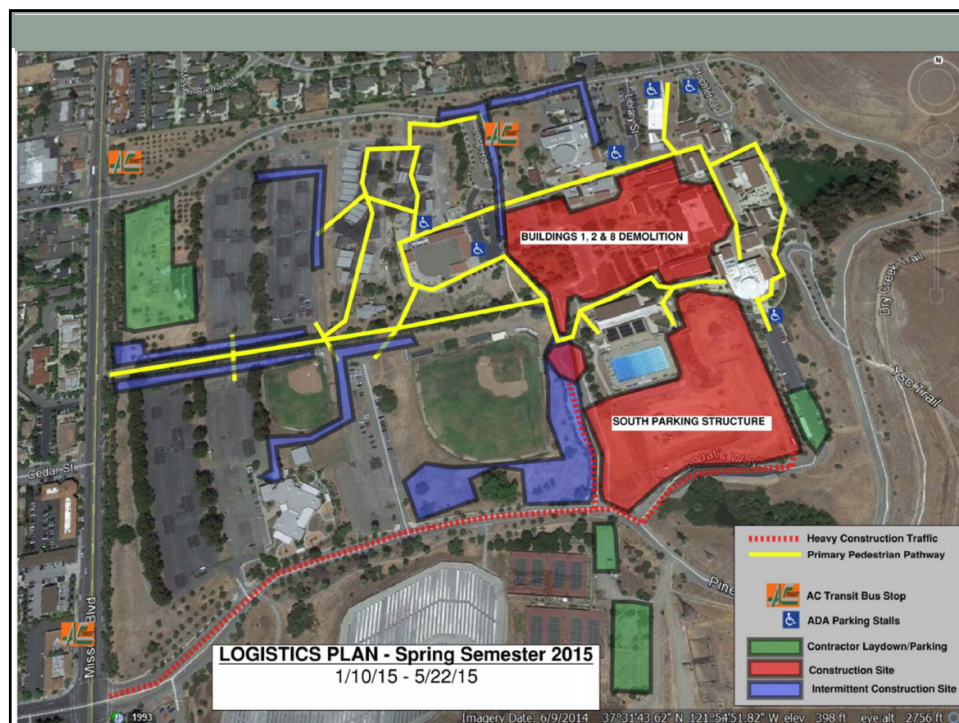
#### Budget

**From:** \$1,059,568

**To:** \$409,568

**Reason:** Budget transfer to Project 9108 – Quick Fix: Safety and Accessibility – in the amount of \$650,000 in order to better align project funding with project scope requirements.







## Abatement & Demolition



## Scope of Work

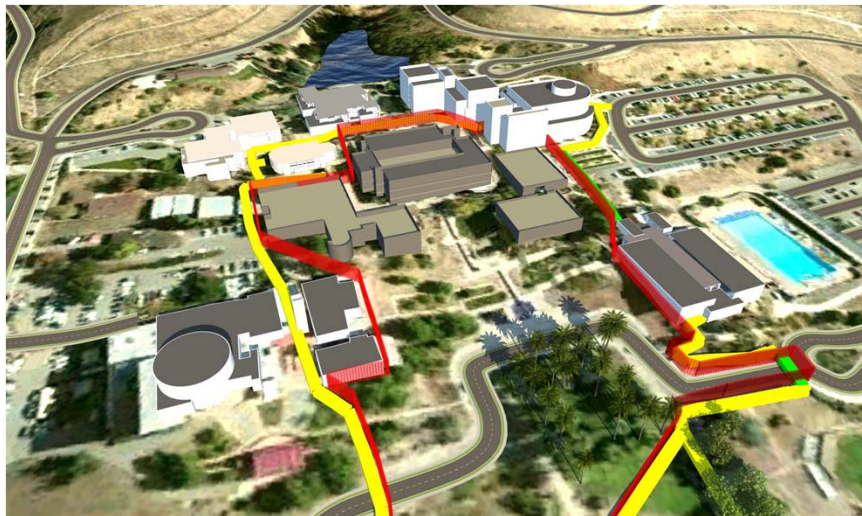
- Utility Relocation
- Temporary Walkways
- Abatement of Hazardous Materials
- Demolition of Buildings 1, 2 & 8



## Schedule

- |                       |  |
|-----------------------|--|
| • January 2015        | Mobilization<br>New Walkways<br>Utility Relocation<br>Fences/Trailers<br>Temporary Road<br>Signage |
| • February – May 2015 | Abatement  |
| • May – August 2015   | Building Demolition  |

## Logistics



Key: Pedestrian Access Construction Fencing Added Sidewalk Haul Route

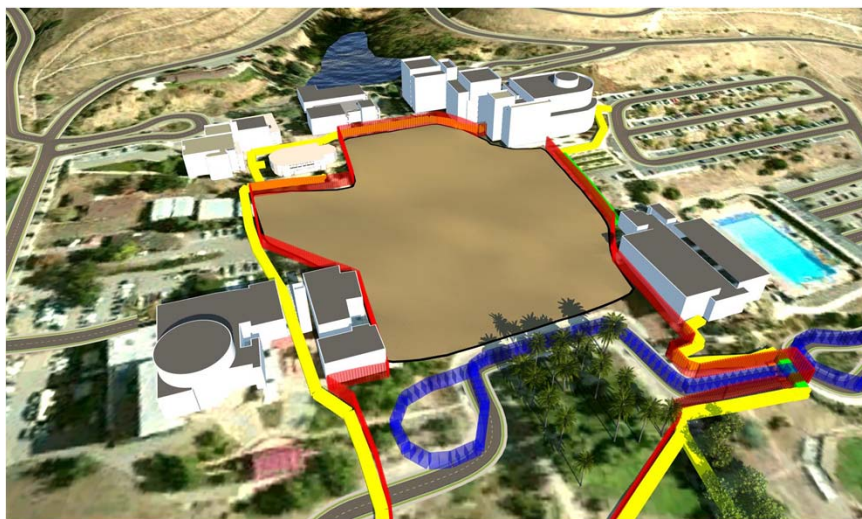


## Logistics



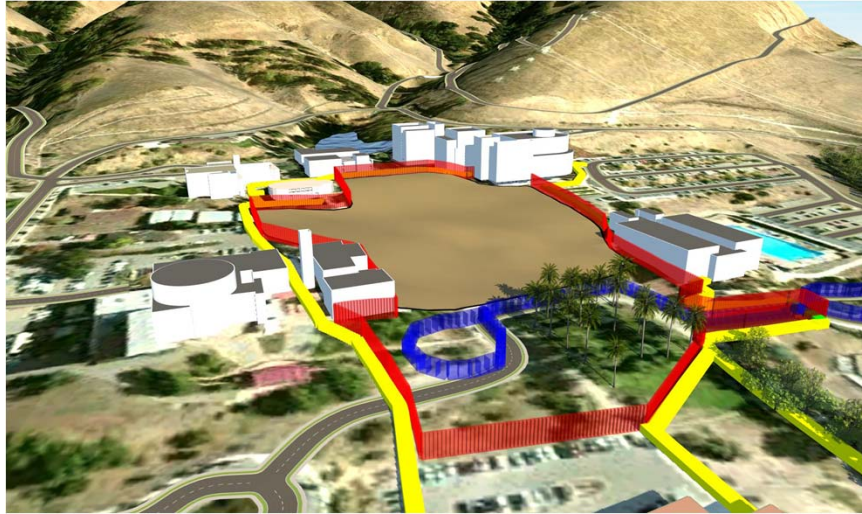
Key: Pedestrian Access Construction Fencing Added Sidewalk Haul Route

## Logistics



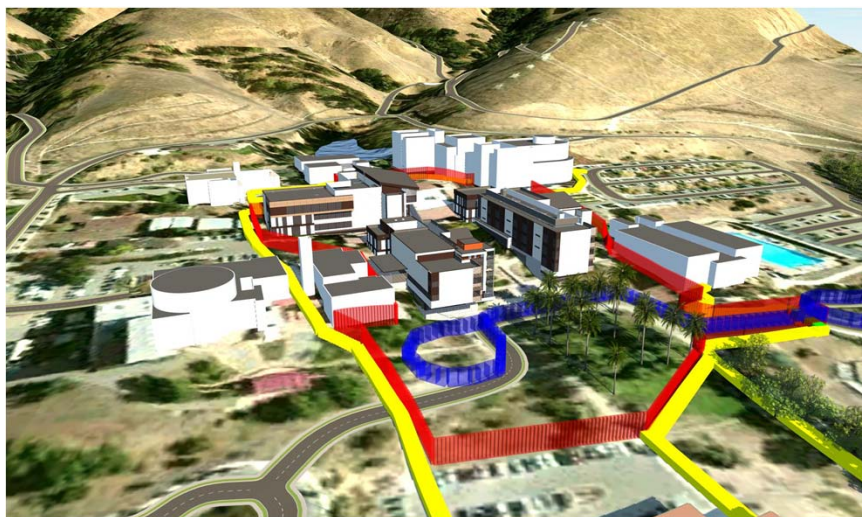
Key: Pedestrian Access Construction Fencing Added Sidewalk Haul Route

## Logistics



Key: Pedestrian Access Construction Fencing Added Sidewalk Haul Route

## Logistics



Key: Pedestrian Access Construction Fencing Added Sidewalk Haul Route



## Logistics



Key: Pedestrian Access Construction Fencing Added Sidewalk Haul Route

## Focus on Student Safety

- Perimeter Fencing
- 4-way gate system
- Informational Signage
- Separation of public & construction areas
- Loading and unloading materials
- Hard demolition schedule

# Questions?

